

I-285 EAST EXPRESS LANES PROJECT (Various P.I. Nos.)
Shortlisted Proposer Teams and Major Team Members (in alphabetical order)
February 20, 2025

1. 285 EAST PEACH PARTNERS (285 EPP)

Phase 1 Equity Member	ACS Infrastructure Development Inc. MERIDIAM 285 East, LLC Acciona Concesiones S.L.
Phase 1 Equity Member Fund General Partner (if any)	-
Phase 1 Lead Designer	Arcadis U.S., Inc.
Phase 1 Lead Contractor	Flatiron Constructors, Inc. Dragados USA, Inc. Acciona Construction USA, Corp.
Phase 1 Lead O&M Provider	ACS Infrastructure Development Inc. MERIDIAM 285 East, LLC Acciona Concesiones S.L.
Phase 1 Lead Toll Operations Provider	ACS Infrastructure Development Inc. MERIDIAM 285 East, LLC Acciona Concesiones S.L.
Phase 1 Nominated Subconsultant (if any)	-
Phase 1 Nominated Subcontractor (if any)	-
Financially Responsible Party (if any)	Iridium Concesiones de Infraestructuras, S.A. Meridiam Infrastructure North America Corporation Meridiam Infrastructure North America Fund IV Corporación Acciona Infraestructuras S.L.
Phase 1 Lead O&M Provider Responsible Party (if any)	Iridium Concesiones de Infraestructuras, S.A. Meridiam Infrastructure North America Corporation Meridiam Infrastructure North America Fund IV Corporación Acciona Infraestructuras S.L.
Phase 1 Lead Toll Operations Provider Responsible Party (if any)	Iridium Concesiones de Infraestructuras, S.A. Meridiam Infrastructure North America Corporation Meridiam Infrastructure North America Fund IV Corporación Acciona Infraestructuras S.L.
Lead Sponsor(s)	ACS Infrastructure Development Inc. Meridiam Infrastructure North America Fund IV Acciona Concesiones S.L.
Minority CDA Equity Member	-
CDA Designer	Arcadis U.S., Inc.
CDA Contractor	Flatiron Constructors, Inc. Dragados USA, Inc. Acciona Construction USA, Corp.
CDA O&M Provider	ACS Infrastructure Development Inc. MERIDIAM 285 East, LLC Acciona Concesiones S.L.
CDA Toll Operations Provider	ACS Infrastructure Development Inc. MERIDIAM 285 East, LLC Acciona Concesiones S.L.

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2. EAST PERIMETER PARTNERS (EPP)

Phase 1 Equity Member	Plenary Americas US Holdings Inc. Sacyr Infrastructure USA LLC Shikun & Binui Concessions USA LLC
Phase 1 Equity Member Fund General Partner (if any)	-
Phase 1 Lead Designer	WSP USA Inc.
Phase 1 Lead Contractor	East Perimeter Contractors: <ul style="list-style-type: none"> • Sacyr Construcción S.A. • Shikun & Binui – America Inc.
Phase 1 Lead O&M Provider	Plenary Americas US Holdings Inc. Sacyr Infrastructure USA LLC Shikun & Binui Concessions USA, LLC
Phase 1 Lead Toll Operations Provider	Plenary Americas US Holdings Inc. Sacyr Infrastructure USA LLC Shikun & Binui Concessions USA, LLC
Phase 1 Nominated Subconsultant (if any)	T.Y. Lin International
Phase 1 Nominated Subcontractor (if any)	Neology, Inc.
Financially Responsible Party (if any)	Caisse de dépôt et placement du Québec Sacyr S.A. Shikun & Binui Ltd.
Phase 1 Lead O&M Provider Responsible Party (if any)	Caisse de dépôt et placement du Québec Sacyr S.A. Shikun & Binui Ltd.
Phase 1 Lead Toll Operations Provider Responsible Party (if any)	Caisse de dépôt et placement du Québec Sacyr S.A. Shikun & Binui Ltd.
Lead Sponsor(s)	Plenary Americas LP Sacyr Concesiones S.L. Shikun & Binui Ltd.
Minority CDA Equity Member	-
CDA Designer	WSP USA Inc.
CDA Contractor	East Perimeter Contractors: <ul style="list-style-type: none"> • Sacyr Construcción S.A. • Shikun & Binui – America Inc.
CDA O&M Provider	Plenary Americas US Holdings Inc. Sacyr Infrastructure USA LLC Shikun & Binui Concessions USA, LLC
CDA Toll Operations Provider	Plenary Americas US Holdings Inc. Sacyr Infrastructure USA LLC Shikun & Binui Concessions USA, LLC

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3. GATEWAY MOBILITY GROUP (GMG)

Phase 1 Equity Member	VINCI Highways Investment USA Inc.
Phase 1 Equity Member Fund General Partner (if any)	-
Phase 1 Lead Designer (Joint Venture)	Gateway Mobility Design Partners: <ul style="list-style-type: none"> • COWI North America, Inc. • Michael Baker International, Inc.
Phase 1 Lead Contractor (Joint Venture)	Gateway Mobility Construction Partners: <ul style="list-style-type: none"> • VINCI Construction Grands Projets USA • Dodin Campenon Bernard
Phase 1 Lead O&M Provider	Gateway Mobility O&M Partners
Phase 1 Lead Toll Operations Provider	Gateway Mobility Tolling Partners
Phase 1 Nominated Subconsultant (if any)	-
Phase 1 Nominated Subcontractor (if any)	-
Financially Responsible Party (if any)	VINCI Concessions S.A.S. VINCI Construction Major Projects S.A.S.
Phase 1 Lead O&M Provider Responsible Party (if any)	VINCI Highways S.A.S.
Phase 1 Lead Toll Operations Provider Responsible Party (if any)	VINCI Highways S.A.S.
Lead Sponsor(s)	VINCI Concessions S.A.S.
Minority CDA Equity Member	VINCI Highways S.A.S.
CDA Designer (Joint Venture)	Gateway Mobility Design Partners: <ul style="list-style-type: none"> • COWI North America, Inc. • Michael Baker International, Inc.
CDA Contractor (Joint Venture)	Gateway Mobility Construction Partners: <ul style="list-style-type: none"> • VINCI Construction Grands Projets USA • Dodin Campenon Bernard
CDA O&M Provider	Gateway Mobility O&M Partners
CDA Toll Operations Provider	Gateway Mobility Tolling Partners
CDA Lead O&M Provider Responsible Party (if any)	VINCI Highways S.A.S.
CDA Lead Toll Operations Provider Responsible Party (if any)	VINCI Highways S.A.S.

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4. TOP END MOBILITY GROUP (TEMG)

Phase 1 Equity Member	Cintra Infrastructures SE Cintra Global SE Transurban (USA) Operations Inc. Star America Infrastructure Fund II (Parallel), LP Star America Infrastructure Fund II, LP
Phase 1 Equity Member Fund General Partner (if any)	Star America Fund II GP, LLC as General Partner for Star America Infrastructure Fund II (Parallel), LP and Star America Infrastructure Fund II, LP
Phase 1 Lead Designer	AECOM Technical Services, Inc.
Phase 1 Lead Contractor (Joint Venture)	Ferrovial Construction-Webber 285: <ul style="list-style-type: none"> • Ferrovial Construction US Corp. • Webber, LLC
Phase 1 Lead O&M Provider	Cintra Infrastructures SE Cintra Global SE Transurban (USA) Operations Inc. Star America Infrastructure Fund II (Parallel), LP Star America Infrastructure Fund II, LP
Phase 1 Lead Toll Operations Provider	Cintra Infrastructures SE Cintra Global SE Transurban (USA) Operations Inc. Star America Infrastructure Fund II (Parallel), LP Star America Infrastructure Fund II, LP
Phase 1 Nominated Subconsultant (if any)	Parsons Transportation Group Inc.
Phase 1 Nominated Subcontractor (if any)	-
Financially Responsible Party (if any)	Ferrovial SE Transurban International Limited Ferrovial Construction International SE
Phase 1 Lead O&M Provider Responsible Party (if any)	-
Phase 1 Lead Toll Operations Provider Responsible Party (if any)	-
Lead Sponsor(s)	Cintra Infrastructures SE Cintra Global SE Transurban (USA) Operations Inc. Star America Infrastructure Fund II (Parallel), LP Star America Infrastructure Fund II, LP
Minority CDA Equity Member	-
CDA Designer	AECOM Technical Services, Inc.
CDA Nominated Subconsultant (if any)	Parsons Transportation Group Inc.
CDA Contractor (Joint Venture)	Ferrovial Construction-Webber 285: <ul style="list-style-type: none"> • Ferrovial Construction US Corp. • Webber, LLC
CDA O&M Provider	Cintra Infrastructures SE Cintra Global SE Transurban (USA) Operations Inc. Star America Infrastructure Fund II (Parallel), LP Star America Infrastructure Fund II, LP
CDA Toll Operations Provider	Cintra Infrastructures SE Cintra Global SE Transurban (USA) Operations Inc. Star America Infrastructure Fund II (Parallel), LP Star America Infrastructure Fund II, LP