The Georgia Department of Transportation provides a safe, seamless and sustainable transportation system that supports Georgia’s economy and is sensitive to the environment.

### Mission Statement

The mission of the Georgia Department of Transportation is to provide a safe, seamless and sustainable transportation system that supports Georgia’s economy and is sensitive to the environment.

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### Division of Communications

- **Ericka Davis**
  Director

- **Karlene Barron**
  Assistant Director

- **Lillian Jackson**
  Program Manager, Governmental and Public Affairs

- **Carla Murphy**
  Program Manager, Creative & Design Services

- **David Spear**
  Press Secretary

- **Cedric Mohr**
  Project Manager, Creative & Design Services
Since arriving at Georgia DOT, my team and I have focused on achieving four objectives:

- To improve project delivery
- To work toward a statewide transportation plan with our transportation partners
- To explore additional opportunities for alternative financing or transportation initiatives, including public/private partnerships
- To provide outstanding customer service to our internal and external customers

This year, we made significant strides toward achieving those objectives. The first was in project delivery. Project Prioritization was begun this year as a major initiative designed to improve project delivery and right-size our program. It continues to be a primary focus of the management team and the State Transportation Board, as we work to facilitate a process that addresses our statewide transportation needs and ensures that we deliver the best projects for Georgia.

Additionally, following Governor Sonny Perdue’s launch of the Investing in Tomorrow’s Transportation Today (IT3) initiative in June 2008, GDOT partnered with the Governor’s Office and global management consultant McKinsey and Company to develop a medium- to long-term mobility strategy for the state. We also partnered with representatives from the Georgia Regional Transportation Authority (GRTA), Metropolitan Atlanta Rapid Transit Authority (MARTA), Atlanta Regional Commission (ARC), State Road and Tollway Authority (SRTA) and other key agencies to discuss transportation challenges and to develop a plan.

Serving our internal and external customers more efficiently includes ensuring that we operate from a safe and sound facility. To achieve that, GDOT moved from 2 Capitol Square to One Georgia Center in Midtown Atlanta to work together more effectively and efficiently. Several offices also were relocated to the Transportation Management Center.

Equally important, we delivered on our commitment to better serve the traveling public. Georgia 511 received 1 million calls within its first 10 months of operation. The daily call volume targets for the first year were met the very first day the travel information service was launched. And so far 511 has achieved an 86 percent approval rating. Georgia NavIGAtor, our travel information Web site, also has shown a significant increase in usage this year.

The need this year to explore alternative financing options became more of a necessity upon the discovery of a deficit of more than $450 million as determined by the Department of Audits and Accounts. The State Transportation Board and my team have acted quickly to bring GDOT into compliance and will continue to work together to meet future financial challenges.

As we move forward and our projects progress, GDOT will maintain our focus on providing a seamless, safe and sustainable transportation system for the state and its citizens.

Sincerely,

Gena L. Evans
Commissioner
Most of the 5,700 employees of the Georgia Department of Transportation are divided among seven district offices statewide. Employees in these district offices are responsible for operating and maintaining the transportation system at the local level. Each district has a District Engineer, who is responsible for planning, organizing and directing the activities of the district. The districts are further divided into several area offices, which are managed by Area Engineers.

**DUTIES OF THE DISTRICTS:**
- Roadway Maintenance
- Roadway Location and Design
- Construction Contract Administration
- Right-of-Way Acquisition
- Utility Conflicts
- Environmental Review
- Highway Beautification
- Traffic Signals and Signs
- Permits
- Coordination of Transit Systems
- Public Outreach and Communication
- Park and Ride Lots

**DUTIES OF THE AREA OFFICES:**
- Highway Construction Supervision
- Right-of-Way Mowing
- Litter Removal
- Rest Areas
- Utility and Driveway Permits
- Sign Maintenance
- Drainage Maintenance
- Storm Damage Repair
- Roadway Maintenance
WILDFLOWER PROGRAM INTRODUCES NEW TAG IN 2008

The year 2008 brought a new addition to the Wildflower Program with the introduction of a new tag for Georgia motorists.

The Purple Coneflower joined the Blackeyed Susan on the new license plate, bringing more color to Georgia roadsides and additional funding for the Wildflower Program. The new tag design features a lifelike image of the coneflower, a burnt orange cone with surrounding petals in shades of purple.

The Office of Maintenance and the Division of Communications selected the tag design following outreach to various constituency groups. The result was a design that is not only aesthetically pleasing, but one with which Georgians can relate. The new tag, along with the one featuring the Blackeyed Susan, are purchased through County Tax Commissioners’ offices located through the state. The one-time $25 purchase fee is the only guaranteed source of funding for the more than 30-year-old Wildflower Program.

To learn more about the Georgia DOT Wildflower Program, visit www.dot.ga.gov/wildflower.

GEORGIA DOT MOVES GENERAL OFFICE TO MIDTOWN

After more than 50 years on Capitol Square in downtown Atlanta, GDOT moved its General Office to Midtown in 2008.

Some 1,100 employees made the move to the 28-floor, 400,000 square-foot office tower over several months. The new location centralizes many Georgia DOT operations and offices and offers additional space for employees to work.

The new office is located in the former Sun Trust Bank Building in Midtown at 600 West Peachtree Street.
The Georgia Department of Transportation since early 2008 has been working with its partners, particularly Metropolitan Planning Organizations (MPOs) and Regional Development Centers to facilitate a process that focuses on statewide transportation needs and delivers the best projects for Georgia.

Designed to deliver projects on time and on budget, the objectives of Project Prioritization are to:

- Provide a quantitative means to evaluate existing transportation projects;
- Provide a quantitative method and process to evaluate new projects;
- Establish a protocol that governs how the Department shifts projects from long-range to short-range programs; and
- Initiate an automated cycle for the prioritization process.

To ensure that partners and stakeholders were engaged in the Project Prioritization process, the Department held listening sessions across the state. Next steps are for the state Transportation Board to evaluate and make a final decision on business rules that will guide how the prioritization process will be used. Following their final review and approval, the process is intended to be used in the development of the next Statewide Transportation Improvement Program (STIP).
GOVERNOR Launches IT3 WITH TRANSPORTATION Partners

Governor Sonny Perdue in 2008 announced a new statewide transportation partnership called Investing in Tomorrow’s Transportation Today, or IT3. IT3 is the development of transportation strategies to improve access and mobility for Georgians.

GDOT worked with McKinsey and Company, a global management consulting firm, as well as other key stakeholders and experts around the state, to develop a medium and long-term transportation and mobility strategy for Georgia. This strategy considers goals, transportation investments, and how to potentially measure, support and resource those investments over time.

The State Transportation Board, GDOT Commissioner Gena Evans, Georgia Regional Transportation Authority (GRTA) Executive Director Dick Anderson, and members of the GDOT leadership team prepared to travel throughout the state to listen to the public’s vision of what Georgia’s transportation system should look like for the future.

The partnership – with GDOT, GRTA, state legislators and local partners, represented a major step in bringing together the leadership of the state’s transportation agencies, elected officials and other stakeholders who are committed to developing a 21st century transportation network that moves Georgia forward.

STATE TRANSPORTATION BOARD Votes to Move Forward with Commuter Rail

The State Transportation board voted to move forward with commuter rail in Georgia, paving the way for a multi-modal station and the proposed Lovejoy Rail line. The Board’s decision to implement rail service came after visits and tours of facilities in Boston, Chicago and New York.

The decision marked a major step for commuter rail in Georgia and metro Atlanta, which ranks second in the nation in congestion. Commuter rail is one of several “tools” Georgia DOT plans to use as part of a comprehensive plan to reduce congestion on interstates and on major corridors.

The State Transportation Board’s support of commuter rail is consistent with a recent survey by the Transit Planning Board of registered voters in the 11-county metro Atlanta area. The results of that survey indicated that an overwhelming majority – 74 percent – agreed that their community needed more transportation options like commuter rail service, light rail, buses and trolleys.

The State Transportation Board’s support follows their approval of Commissioner Evans’ request to create an Intermodal Programs Division to oversee the planning and operational support for non-highway transportation modes.
STATE TRANSPORTATION LEADERS COLLABORATE TO MEET CHALLENGES IN 2008

Leaders representing a cross-section of Georgia’s key transportation agencies met for several days in April 2008 to discuss common solutions to the state’s growing mobility challenges. The Transportation Summit came four months after Commissioner Gena Evans took the helm at the Georgia DOT, bringing with her a commitment to work with partners across the state to create a diverse 21st century transportation system for Georgia.

Joining Commissioner Evans at the Summit were Georgia Regional Transportation Authority (GRTA) Executive Director Dick Anderson; Atlanta Regional Commission (ARC) Executive Director Chick Krautler; MARTA General Manager Dr. Beverly Scott; State Road and Tollway Authority (SRTA) COO Terri Slack and Federal Highway Administration (FHWA) Regional Administrator Rodney Barry, Transportation Policy Advisor to Governor Sonny Perdue Jannine Miller also attended.

The meeting served as an occasion for agency heads to discuss issues critical to moving transportation forward in Georgia, including highway and transit funding, High Occupancy Toll (HOT) lanes and congressional district balancing.

FEDERAL GOVERNMENT INVESTS $110 MILLION FOR METRO ATLANTA CONGESTION-RELIEF

Georgia Department of Transportation received a $110 million investment from the federal government to support an innovative plan to reduce traffic congestion in metro Atlanta. The announcement came as GDOT and the State Road and Tollway Authority (SRTA) study the feasibility of adding High Occupancy Toll (HOT) lanes to portions of Interstate 85, northeast of Atlanta.

The addition of HOT lanes will allow more motorists to use HOV lanes and for the establishment of new high-speed commuter bus service into downtown.

Atlanta became the most recent city to receive federal funding from the U.S. Department of Transportation for its efforts to establish a more permanent federal program focused on innovative solutions to improve mobility and fight increasing congestion in metropolitan areas.

The first phase of the HOV to HOT project will implement dynamically-priced high occupancy toll lanes on I-85, stretching from Interstate 285 to Old Peachtree Road by January 2011. Future phases of Atlanta’s congestion relief plan will include a 49-mile network of additional HOV-to-HOT lane conversions along Interstate 85, Interstate 75 and Interstate 20. Similar HOT lane projects have been implemented in Minneapolis and Southern California; and these areas have already seen a reduction in the amount of congestion during peak travel times.

Also included in the grant is $30 million for transit service enhancement that will operate within the corridor. The funding will go towards the purchase of new buses and the construction and expansion of park-and-ride facilities.
DEPARTMENT MAKES SIGNIFICANT PROGRESS ON 14TH STREET BRIDGE RECONSTRUCTION

The Georgia DOT in 2008 continued work on the $88.5 million 14th Street bridge project, with plans to make significant improvements over the next several months.

The project consists of the rebuilding of the 14th Street bridge with turn lanes and wider sidewalks, along with two new interstate ramps to the Downtown Connector.

- In Spring 2007, work began to relocate utilities along 14th Street and to remove utilities from the bridge. A utility tunnel was constructed beneath the Downtown Connector. Utility relocation took nearly two years to complete.

- In October 2007 Williams Street was reduced to one lane of traffic between 10th Street and 16th Street. The lane closures will remain in place through Summer 2009.

- In February 2008, Techwood Drive was closed to traffic between 16th Street and 10th Street. The roadway is expected to reopen in fall 2009.

- In May 2008, the 14th Street bridge closed to traffic in order to remove the bridge deck and supports. Fourteenth Street and the 14th Street bridge are expected to reopen in winter 2009.

The 14th Street project is scheduled to be completed in spring 2010.
GOAL: PROVIDE AND MAINTAIN HIGH QUALITY MULTIMODAL TRANSPORTATION SYSTEM

OBJECTIVE: REDUCE THE FATALITY RATE

There were early indications in 2008 that Georgia would experience a significant reduction in the number of people killed on the state’s roads, reflecting a consistent trend across the nation. Using calendar year data, fatalities were down 9 percent in July 2008.

Georgia had 1,507 highway fatalities in 2008, compared to 1,648 in 2007. In 2006, there were 1,703 people killed on Georgia highways.

Georgia was not alone in its experience. The National Highway Transportation Safety Agency (NHTSA) reported that highway deaths across the U.S. were down significantly in 2008, compared to the previous year. While the increase in the price of gasoline may have contributed in some part to the decline, transportation experts also cite stronger seatbelt laws and usage, additional enforcement and improved engineering as contributing factors.

In fact, in 2008 Georgia was awarded $20.7 million in Seatbelt Incentive Funds for its high seatbelt usage rate. The majority of these funds were directed by Governor Sonny Perdue to be used to fund the Department of Public Safety’s Computer-Aided Dispatch System.

Additionally, the Department has implemented other measures to track and monitor the fatality rate on Georgia’s interstates, including a new Fatal Crash Reporting System (FCRS), which allows GDOT to better track high fatalities by generating a daily report and disaggregating fatality data to better target enforcement.

Other initiatives the Department has undertaken to reduce fatalities include:

- Continued funding to implement and support the Governor’s Strategic Highway Safety Plan to address the 4 E’s of highway safety: Education, Enforcement, Engineering and EMS;
- Implemented an aggressive off-system striping effort;
- Adopted a new goal of 40 fewer fatalities per year, with 2006 as the base year;
- Enhanced public awareness by ensuring that information on fatalities is made available to the public through the Web.

GOAL: PROVIDE AND MAINTAIN HIGH QUALITY MULTIMODAL TRANSPORTATION SYSTEM

OBJECTIVE: IMPROVE CONSTRUCTION DELIVERY

The Department made significant improvement in construction delivery, with more than 80 percent of projects completed within the original contract time and 90 percent within a revised time.

The improvement – to 84 percent in Fiscal Year 2008, represented an almost 20 percent increase over Fiscal Year 2007, when the completion rate was 65 percent.

Initiatives to further improve performance include updating the supplemental agreement process to track approval timeframes; working with industry professionals to establish an escalation/dispute resolution process; tracking payment process; reviewing Force Account specifications with industry professionals for possible changes, which may streamline processes; and developing a new process to track information requests from contractors.

Additionally, key Department staff continue to meet with contractors quarterly to discuss processes and procedures and to resolve project-level issues.

Performance Measure: Percent Projects Completed
Original Time - FYTD Average - No Exclusions

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<tr>
<th>FY2006</th>
<th>FY2007</th>
<th>FY2008</th>
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<tbody>
<tr>
<td>65%</td>
<td>68%</td>
<td>80.30%</td>
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<tr>
<td>70%</td>
<td>75%</td>
<td>80.30%</td>
</tr>
<tr>
<td>75%</td>
<td>85%</td>
<td>84.50%</td>
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</table>

Source: Office of Strategic Development (Performance Brief Book)
GOAL: REDUCE, PROVIDE, AND MAINTAIN HIGH QUALITY MULTIMODAL TRANSPORTATION SYSTEM
OBJECTIVE: REDUCE NUMBER OF STRUCTURALLY DEFICIENT BRIDGES

The Department continued to program and let projects to replace deficient bridges in 2008, resulting in a net reduction of 10 deficient bridges for the year.

The reduction represented a 4.7 percent decline in the number of on-system bridges having a sufficiency rating of less than 50, which is lower than the Department’s target of 5 percent.

GDOT has identified 13 bridge projects – with completed plans – that have sufficiency ratings less than 50. Letting the projects in FY 2009 will move the Department closer to achieving its goals. The Department is seeking to further reduce the number of on-system bridges with a sufficiency rating of less than 50 to 2 percent by the year 2013. A net reduction of 22 deficient bridges a year is required to meet this goal.

Measure: Bridges with a Sufficiency Rating ≤ 50 (On-System)

Source: Office of Strategic Development (Performance Brief Book)
Department of Transportation
Statement of Funds Available, Expenditures, and Changes in Fund Balances (Statutory Basis)
All Governmental Fund Types
Year Ended June 30, 2008

<table>
<thead>
<tr>
<th>Funds Available</th>
<th>Original Appropriation</th>
<th>Final Budget</th>
<th>Variance Positive (Negative)</th>
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</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
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</tr>
<tr>
<td>State Appropriations</td>
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<td></td>
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<tr>
<td>State General Funds</td>
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<td>$ 23,372,316.00</td>
<td>23,372,316.00</td>
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<td>State Motor Fuel Funds</td>
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<td>Federal Funds</td>
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<td>$ 2,261,080,681.00</td>
<td>2,273,736,180.94</td>
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<td>Prior Year Reserves Available for Expenditure</td>
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Expenses

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<tr>
<th>Expenditures</th>
<th>Original Appropriation</th>
<th>Final Budget</th>
<th>Variance Positive (Negative)</th>
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<td>$ 4,240,080,681.00</td>
<td>2,273,736,180.94</td>
</tr>
</tbody>
</table>

Excess of Funds Available over Expenditures | $ 1,589,965,000.25 |

 Beginning Fund Balance - July 1

| Prior Year Reserves Not Available for Expenditure | $ 1,589,965,000.25 |
| Inventories | $ 11,785,900.47 |
| Unreserved, Undesignated (Surplus) | $ 423,505.16 |

Unreserved, Undesignated Fund Balance (Surplus) Returned to Office of Treasury and Fiscal Services | $ 423,505.16 |

Year End Balances:

| Excess of Prior Year Payables/Receivables | $ 1,082,631,314.52 |
| Prior Year Receivables/Revenues | $ 2,663,019,793.50 |
| Increase/Decrease in Inventories | $ 423,877.27 |
| Other Adjustments (Net) | $ 775,110.25 |

Ending Fund Balance - June 30 | $ 21,210,878.98 |

Analysis of Fund Balance

| Reserved | $ 12,408,867.72 |
| Inventories | $ 12,408,867.72 |
| Unreserved, Undesignated (Surplus) | $ 3,543,777.65 |

Total Ending Fund Balance - June 30 | $ 21,210,878.98 |

Source: Georgia Department of Audits and Accounts.
FINANCIALS

Department of Transportation
Year Ended June 30, 2008

Governmental Fund Types

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<th>Funds Available</th>
<th>State Revenues</th>
<th>Totals</th>
<th>Memorandum</th>
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Expenditures

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</tr>
</tbody>
</table>

Excess Funds Available over Expenditures

<table>
<thead>
<tr>
<th>Excess Funds Available</th>
<th>Excess Funds Available over Expenditures</th>
<th>Excess Funds Available over Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Balance - July 1</td>
<td>$1,473,936,157.59</td>
<td>$950.00</td>
</tr>
<tr>
<td>Fund Balance - July 1</td>
<td>$124,217,872.13</td>
<td>$124,217,872.13</td>
</tr>
<tr>
<td>Adjustments to Prior Year Federal Receivable</td>
<td>$523,505.16</td>
<td>$523,505.16</td>
</tr>
<tr>
<td>Fund Balance - July 1 - Restricted</td>
<td>$(2,260,024,684.92)</td>
<td>$(2,260,024,684.92)</td>
</tr>
<tr>
<td>Adjustments to Fund Balance</td>
<td>$(425,505.16)</td>
<td>$(425,505.16)</td>
</tr>
<tr>
<td>Prior Year Payables/Expenditures</td>
<td>$1,352,084.10</td>
<td>$1,352,084.10</td>
</tr>
<tr>
<td>Prior Year Receivables/Expenses</td>
<td>$(416,403,214.69)</td>
<td>$(416,403,214.69)</td>
</tr>
<tr>
<td>Other Adjustments</td>
<td>$(2,280,342.12)</td>
<td>$(2,280,342.12)</td>
</tr>
<tr>
<td>Fund Balance - June 30</td>
<td>$2,211,038,958.85</td>
<td>$950.00</td>
</tr>
</tbody>
</table>

Source: Georgia Department of Audits and Accounts.

• 2008 Total Public Road Mileage: 117,238
• State Route Mileage: 18,095
• County Road Mileage: 54,559
• City Street Mileage: 14,584
• 2008 Estimated *VMT: 296,236,800
• Vehicle Miles Traveled: (Daily VMT)

*VMTs are Vehicle Miles Traveled
Source: GDOT Office of Transportation Data
*2008 state highway statistics are preliminary
2008 HERO FAST FACTS

- Incidents Managed: **92,029**
- Number of Routes: **21**
- Miles Patrolled: **221**
- Average Incident Response Time (Automobile): **13 minutes**
- Average Roadway Clearance Time (Automobile): **9 minutes**
- Average Incident Response Time (Tractor-Trailer): **16 minutes**
- Average Roadway Clearance Time (Tractor-Trailer): **23 minutes**

**511 CALLS**
**AUGUST 2007-JUNE 2008 (511 Service launched in August 2007)**

Source: GDOT Traffic Management Center/Traffic Operations

**511** is a free, real-time phone service that provides traffic and travel information 24 hours a day, seven days a week. The service launched in FY 2008 and reached its one millionth caller milestone within 10 months.
GDOT EMPLOYEE CHARITABLE GIVING 2003-2008

Source: GDOT Division of Human Resources

GDOT EMPLOYEE CATEGORIES

<table>
<thead>
<tr>
<th>Job Category</th>
<th># Employees</th>
<th># Minorities</th>
<th>% Minorities</th>
<th># Women</th>
<th>% Women</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office/Clerical</td>
<td>400</td>
<td>191</td>
<td>47.75%</td>
<td>347</td>
<td>86.75%</td>
</tr>
<tr>
<td>Officials and Administrators</td>
<td>82</td>
<td>22</td>
<td>26.83%</td>
<td>31</td>
<td>37.80%</td>
</tr>
<tr>
<td>Paraprofessionals</td>
<td>216</td>
<td>99</td>
<td>45.83%</td>
<td>157</td>
<td>72.69%</td>
</tr>
<tr>
<td>Professionals</td>
<td>1790</td>
<td>584</td>
<td>32.63%</td>
<td>846</td>
<td>47.26%</td>
</tr>
<tr>
<td>Protective Service</td>
<td>14</td>
<td>6</td>
<td>42.86%</td>
<td>0</td>
<td>0.00%</td>
</tr>
<tr>
<td>Service Maintenance</td>
<td>1816</td>
<td>876</td>
<td>48.24%</td>
<td>917</td>
<td>50.50%</td>
</tr>
<tr>
<td>Skilled Craft</td>
<td>589</td>
<td>239</td>
<td>40.58%</td>
<td>245</td>
<td>41.60%</td>
</tr>
<tr>
<td>Technicians</td>
<td>910</td>
<td>314</td>
<td>34.51%</td>
<td>387</td>
<td>42.53%</td>
</tr>
<tr>
<td>Total</td>
<td>5817</td>
<td>2331</td>
<td>40.07%</td>
<td>2930</td>
<td>50.37%</td>
</tr>
</tbody>
</table>

Note: Data represents total number of employees on June 30, 2008.

Source: GDOT Division of Human Resources
made significant improvements in areas such as Human Resources, Preconstruction, Construction, Planning and in the seven districts. This list highlights several of those improvements and accomplishments provided by various divisions and offices within the Department.

- Became the first state agency to roll out the Employee Learning Management System PeopleSoft module.

- Received the “Commissioner’s Award” for its successful participation in the 2007-2008 State Charitable Contributions Program.

- Initiated an ongoing market study of select GDOT positions with the ultimate goal of revamping the entire compensation system to a job worth/market rate based compensation system.

- Implemented Structured Interview Selection Panels with more diverse membership to ensure fairness with the selection of applicants to fill positions.

- Upgraded classification and compensation for Civil Engineering Technologist (CET) majors comparable to Civil Engineers.

- Streamline project activities and execution times by implementing new methods/practices of using Purchase Orders instead of contract forms for small service purchases such as right-of-way consultants, appraisers, etc.

- Implemented new Contract Authorization Form (CAF) for “universal” routing of contracts to improve contract execution efficiency, now being accompanied by an “electronic” tracking system (“CATS”) which will give GDOT staff a tool to know where contracts are during the execution process.

- Managed the revision and streamlining of contract templates used for consulting (down from 30+ variations to less than 10).

- Reduced the time required for competitive selection of most consultants using new solicitation documents and methods.

- Began advertising construction lettings along with all other significant solicitations on the Georgia Procurement Registry (Internet), which will aid in developing broad-based interest in GDOT projects among other expected benefits.

- Developed a new Standard Operating Procedure (SOP) for maintenance of Reclaimed Asphalt Pavement (RAP) material. This SOP set up a replenishment process that will allow contractors to use higher amounts of RAP in the mixes while maintaining quality.

- Developed a process to use statistics to track contractor testing and GDOT validation testing. Identified some areas of needed data improvement and made appropriate changes.

- Developed MEPDG (pavement design software) Implementation plan and held meetings with the steering committee and traffic subcommittee.

- Established, in conjunction with Engineering Services, a process where the Office of Materials and Research would receive notification of upcoming Value Engineering (VE) studies so Department could prepare LCCA reports in time for the VE study.

- Made changes in concrete base design in an effort to make alternative pavement designs possible

- Implemented the Towing and Recovery Incentive Program (TRIP).

- Launched 511 service in August 2007 – reached the millionth call in less than 1 year.

- Assisted districts in reducing operational expenses to meet budget by setting in place policy changes for both in house and contract work activities.

- Completed Request For Qualified Contractor (RFQC) phase of Comprehensive Maintenance Contract (CMC) along with the final bid package for the contract. Though funding was not available to advertise for quotes, the work that was completed will enable faster future implementation if needed.

- Implemented a new trial concrete pavement preservation process. By using a duroPatch machine, they greatly improved the condition of concrete needing total rehabilitation at minimal cost with an expectation of a useful life of four to five years.

- Worked with the Roadside Enhancement and Beautification Committee and successfully implemented the Gateway Grant Program for local governments and organizations to beautify their communities.

- Let to contract 77 projects covering 548 miles of state route resurfacing at a total cost of $138 million.
District Accomplishments

District 1

- Let to contract seven Bridge Maintenance Projects totaling $9.1 million.
- Completed the 2009 Utility Accommodation Policy and Standards Manual and began the formal approval process.
- Authorized 120 utility and/or railroad agreements associated with Construction Work Program projects totaling $32,374,462.98.
- Billed and collected $10,750,370.30 from 115 utility companies in right-of-way use fees.
- Authorized federal funding for 21 railroad safety projects totaling $4.7 million.
- Executed 12 SUE task orders totaling $1.02 million.
- Purchased 462 vehicles or equipment units at a cost of $15,474,439.04.

- Acquired 398 parcels of land; assisted in the relocation of 26 property owners; and certified right-of-way on six projects.
- Completed 17,946 tons of asphalt deep patching; 446 lane miles of crack filling; 60,613 square yards of strip sealing; 6,879 tons of permanent edge rut repair; and 39,537 square yards of road construction/improvements through the Maintenance Division.
- Completed 421 square feet of bridge deck repairs; 183 linear feet of bridge curb and rail repair; 128 linear feet of bridge joint repairs; 482 linear feet of bridge joints sealed; 1,002 square feet of concrete pavement repair; 1,007 square yards of slab replacement on interstates and 7,495 linear feet of PCC joint seal.
- Completed approximately 153 operational site reviews with recommendations to enhance the state route system and conducted 154 Safety Enhancement Reviews that generated 62 maintenance requests. Also submitted 28 traffic engineering studies for new or revised signals, with complete packages sent 100 percent of the time.

District 3

- Let four projects for a total value of $9.9 million.
- Managed 83 Transportation Enhancement projects and conducted 18 public information meetings.
- Provided 363,874 one-way passenger trips accounting for 123,497 service hours and 2,266,285 miles driven.
- Completed 23 bridge and culvert replacement projects and three intersection improvements.
- Awarded 39 new contracts totaling $54.6 million and secured authorization on State Aid, airport, Georgia Regional Transportation Authority (GRTA) and Transportation Enhancement contracts totaling over $11.8 million.

District 4

- Completed 13.665 miles of widening, reconstruction and resurfacing of Interstate 75, including construction of a total of three bridges in Lowndes County totaling $76,320,386.57.
- Completed 9.079 miles of widening and concrete paving re-construction of I-75, including bridge widening and reconstruction in Cook County totaling $77,872,174.57.
- Completed 5.46-mile reconstruction project consisting of grading, drainage base and resurfacing of I-75, including construction of a total of four overpass bridges in Tift/Turner counties totaling $29,629,822.31.
- Completed I-75 Exit 39 overpass interchange bridge and approaches in Adel totaling $17,901,467.67.
- Reconstructed six bridges and approaches in Clinch/Echols, Colquitt, Lee, Calhoun and Randolph counties totaling $17,655,105.98.
- Completed Interchange Reconstruction of SR 133 @ US 19 in Dougherty County totaling $6,264,337.80.

District 5

- Acquired 108 parcels of right-of-way; certified two projects; assisted in the relocation of 13 property owners; acquired four parcels due to hardship as advanced acquisitions; and appraised eight GDOT-owned land tracts.
- Completed a total of 81 survey requests, including eight bridge survey requests, 45 program survey requests, 12 maintenance survey requests, five PR survey requests, 10 traffic operation survey requests, and one utility survey request.
- Completed 5 miles of widening for additional lanes on SR 38/US 84 beginning at SR 203 and extending a one way pair through Screven, Georgia.
- Completed construction of bridge and roadway approaches on SR 520/US 82 over Golden Isles Railroad in Glynn County.
DISTRICT ACCOMPLISHMENTS CONTINUED...

- Completed 4 miles of milling and resurfacing and removal of a toll plaza on SR 25 Spur east/Saint Simon's causeway.

- Completed 1.3 miles of widening and reconstruction on SR 196 “Frank Cochran Drive” in Hinesville/Fort Stewart.

- Widened 2.8 miles additional lanes on SR 26/US 80 in Bloomingdale, Chatham County.

District 6

- Awarded 79 projects for a total of $119,691,199.93, including resurfacing, bridge replacement, bridge maintenance, transportation enhancement projects, road widening, and new location roadways.

- Completed several major construction projects, including concrete pavement rehabilitation and plant mix resurfacing on Interstate-20 beginning at the Alabama State line and extending to US 27/SR1; widening for additional lanes on Riverside Parkway in Floyd County; and 12.03 miles of widening for additional lanes on US 27/SR 1 beginning south of Harrell Street in Trion and extending to US 27/SR 1 Bus in Lafayette in Walker County.

- Designed 26 projects in the 17-county area of Northwest Georgia and assisted Gilmer County with the completion of a Multi Modal Transportation Study to evaluate the current transportation network and identify related deficiencies, and future transportation needs with respect to highways, bridges, airport access, bike and pedestrian facilities, public transit, and railways.

- Completed 209 operational site reviews with recommendations to enhance the state route system; conducted 135 Safety Enhancement Reviews; submitted 36 traffic engineering studies for new or revised signals, with complete packages sent 100 percent of the time; and reviewed timing at 42 intersections per request of GDOT personnel and/or citizens.

- Implemented Phase II of the Georgia Utility Permitting System (GUPS) and processed 674 Utility Encroachment Permit Applications including Vegetation Management permits.

- Removed 13,600 bags of litter during the Keep Georgia Beautiful Campaign and removed 44,857 additional bags throughout the year utilizing Department of Corrections inmate crews and three county inmate crews.

- Completed 1,803 training hours for employees and administered 675 exams of skill development programs, resulting in qualifying 103 employees for career advancement.

District 7

- Conducted 206 Safety Enhancement Reviews and issued 173 commercial driveway permits on the State Route System.

- Maintained a total of 4,640 state route lane miles, of which 1737 are interstate lane miles. Also maintained 1,561 bridges.

- Acquired 198 parcels of right-of-way and had 34 projects authorized for construction.

- Completed several major construction projects including 4,930 centerline miles of milling and inlay on the Downtown Connector.

- Processed 1,221 Utility Encroachment Permit Applications including Vegetation Management permits.

AWARDS

Among the awards GDOT received are the following:

- Named the winner of the 2007 National Qualifications-Based Selection (QBS) Grand Award, in judging by the American Council on Engineering Companies and the National Society of Professional Engineers (NSPE). The QBS Awards Program honors those who effectively protect and promote QBS methods to procure engineering services at the state and local levels.

- Received the Transportation Planning Excellence Award honorable mention for its “Georgia Truck Lanes Needs Identification Study”. Award recognizes innovative transportation planning practices and is sponsored by the Federal Highway Administration (“FHWA”), Federal Transit Administration and American Planning Association.

- Named a 2007 National Achievement Award State Winner by the The National Partnership for Highway Quality (NPHQ) in recognition of the Fifth Street Pedestrian Bridge in Atlanta. GDOT, along with the Georgia Institute of Technology; contractor Sunbelt Structures, Inc.; and designer Arcadis received the honor.