# 

# Georgia Department of Transportation

#### 2016 DISPARITY STUDY

235 Peachtree Street, NE Suite 400 Atlanta, GA 30303 Phone: (404) 584-9777 Fax: (404) 584-9730



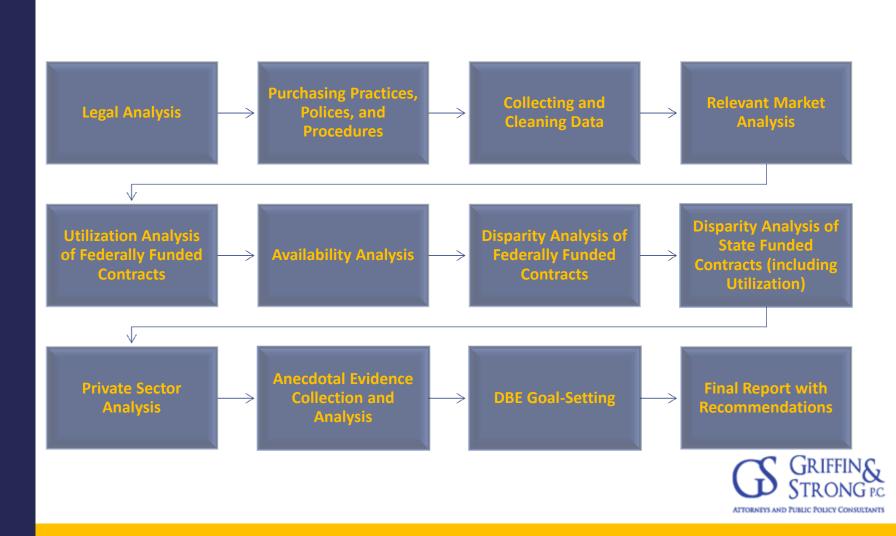


#### **Study Team**

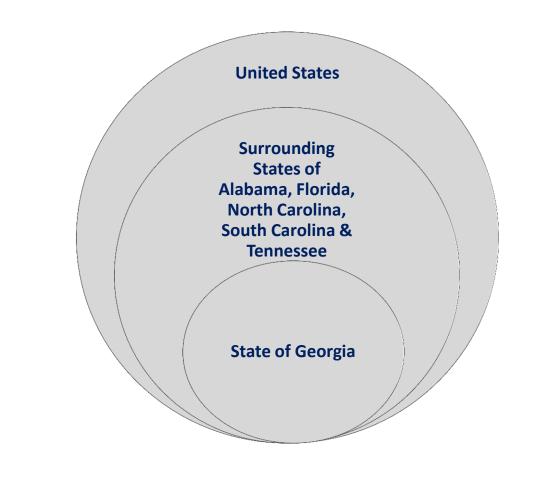
- Griffin & Strong, P.C. Project Team
- Ken Weeden & Associates
- Hubert Owens
- Sandra Tarver Public Relations



#### **TECHNICAL APPROACH**



# **DETERMINATION OF RELEVANT MARKET**





#### **GEOGRAPHICAL RELEVANT MARKET**





# AWARD THRESHOLDS – CONSTRUCTION (FY2012-2014)

Award Threshold	Number of Awards	Percent of Total	Dollars
Under 100,000	4	0.64%	\$343,374
100,000-500,000	87	13.99%	\$29,450,272
500,000-1,000,000	103	16.56%	\$76,059,471
1,000,000-1,500,000	98	15.76%	\$121,886,696
1,500,000-2,000,000	68	10.93%	\$120,747,556
2,000,000-2,500,000	47	7.56%	\$105,066,127
2,500,000-5,000,000	109	17.52%	\$382,431,008
5,000,000-7,500,000	26	4.18%	\$159,747,569
7,500,000-10,000,000	14	2.25%	\$120,051,941
10,000,000-15,000,000	21	3.38%	\$255,335,581
15,000,000-20,000,000	15	2.41%	\$253,031,482
20,000,000-25,000,000	7	1.13%	\$159,811,677
25,000,000-30,000,000	7	1.13%	\$193,872,830
30,000,000-36,500,000	4	0.64%	\$132,564,059
Over 36,500,000	12	1.93%	\$704,646,231
Total	622	100.00%	\$2,815,045,874

Average: \$4,525,797



# AWARD THRESHOLDS - PROFESSIONAL SERVICES\* (FY2012-2014)

Award Threshold	Number of Awards	Percent of Total	Dollars
Under 100,000	186	50.54%	\$7,477,212
100,000 ≥ 500,000	127	34.51%	\$28,156,865
500,000 ≥ 1,000,000	27	7.34%	\$17,991,912
1,000,000 ≥ 1,500,000	13	3.53%	\$15,338,774
1,500,000 ≥ 2,000,000	3	0.82%	\$4,588,446
2,000,000 ≥ 2,500,000	2	0.54%	\$4,805,662
2,500,000 ≥ 5,000,000	6	1.63%	\$24,744,107
5,000,000 ≥ 7,500,000	3	0.82%	\$18,524,268
7,500,000 ≥ 10,000,000	1	0.27%	\$9,000,000
10,000,000 ≥ 15,000,000	0	0.00%	\$0
15,000,000 ≥ 20,000,000	0	0.00%	\$0
20,000,000 ≥ 25,000,000	0	0.00%	\$0
25,000,000 ≥ 30,000,000	0	0.00%	\$0
30,000,000 ≥ 36,500,000	0	0.00%	\$0
Over 36,500,000	0	0.00%	\$0
Total	368	100.00%	\$130,627,245

Average: \$354,965

\* Does not include Right of Way



#### CONSTRUCTION – PRIME MWBE/DBE AVAILABILITY VS. UTILIZATION (FY2012-2014)

	Asian Pacific American	Subcont. Asian American	Black	Hispanic American	Native American	Other MBE	Woman	Other DBE	Total MWBE / DBE	Non MWBE
Utilized	0.00%	1.15%	0.02%	0.08%	0.00%	0.00%	0.95%	0.00%	2.20%	97.80%
🛛 Available	0.58%	0.96%	13.85%	2.88%	0.58%	0.00%	12.50%	0.00%	31.35%	68.65%



#### PROFESSIONAL SERVICES – PRIME MWBE/DBE AVAILABILITY V. UTILIZATION (FY2012-2014)

	Asian Pacific American	Subcont. Asian American	Black American	Hispanic American	Native American	Other MBE	Woman	Other DBE	Total MWBE / DBE	Non MWBE
Utilized	0.00%	0.00%	0.60%	0.01%	0.00%	0.00%	1.91%	0.00%	2.51%	97.49%
🛛 Available	0.75%	2.49%	6.23%	0.75%	0.00%	0.00%	6.48%	0.00%	16.71%	83.29%



#### CONSTRUCTION – SUBCONTRACTOR MWBE/DBE AVAILABILITY VS. UTILIZATION (FY2012-2014)

	Asian Pacific American	Subcont. Asian American	Black American	Hispanic American		Other MBE	Woman	Other DBE	Total MWBE / DBE	Non MWBE
Utilized	0.53%	0.00%	4.76%	0.71%	0.04%	0.00%	12.34%	0.00%	18.37%	81.63%
🛛 Available	0.75%	1.39%	27.98%	4.08%	1.48%	0.07%	11.18%	0.41%	47.36%	52.64%



#### PROFESSIONAL SERVICES – SUBCONTRACTOR MWBE/DBE AVAILABILITY VS. UTILIZATION (FY2012-2014)

	Asian Pacific American	Subcont. Asian American	Black American	Hispanic American	Native American	Other MBE	Woman	Other DBE	Total MWBE / DBE	Non MWBE
Utilized	0.00%	0.28%	6.13%	0.00%	0.00%	0.00%	6.83%	0.00%	13.24%	86.76%
🛛 Available	1.33%	3.59%	19.28%	2.26%	0.40%	0.00%	9.57%	0.00%	36.44%	63.56%



#### MANUFACTURING- SUBCONTRACTOR MWBE/DBE AVAILABILITY VS. UTILIZATION (FY2012-2014)

	Asian Pacific American	Subcont. Asian American	Black American	Hispanic American	Native American	Other MBE	Woman	Other DBE	Total MWBE / DBE	Non MWBE
Utilized	0.90%	0.00%	2.79%	0.00%	0.00%	0.00%	5.83%	0.00%	9.52%	90.48%
🛛 Available	1.52%	0.91%	9.10%	1.97%	1.37%	0.30%	9.41%	0.00%	24.58%	75.42%



#### Summary of Statistically Significant Disparity Analysis: in Federally Funded Prime Contracting (FY2012-2014)

	Construction	Other Professional Services	
Asian Pacific	•		overutilized
Subcontinent Asian American	•		underutilized
Black American			
Hispanic American			
Native American			
Other MBE			
Woman	•		
Other DBE			
Total MWBE/DBE	•	•	G GRIFFIN STRONG

ATTORNEYS AND PUBLIC POLICY CONSULTANTS

#### Summary of Statistically Significant Disparity Analysis: MWBE/DBEs in Federally Funded Subcontracting (FY2012-2014)

	Construction	Other Professional Services	Manufacturing
Asian Pacific			
Subcontinent Asian American			
Black American			
Hispanic American			
Native American			
Other MBE			
Woman			
Other DBE			
Total MWBE/DBE			

GRIFFIN& STRONG PC

#### Summary of Statistically Significant Disparity Analysis: MWBE/DBEs in State Funded Contracting (FY2012-2014)

	Construction - Prime	Construction- Subcontracting	
Asian Pacific	•		overutilized
Subcontinent Asian American			underutilized
Black American			
Hispanic American			
Native American			
Other MBE			
Woman			
Other DBE			
Total MWBE/DBE			GRIFFIN STRONG



#### **PRIVATE SECTOR**

THE REGRESSION ANALYSIS INDICATED RACE, ETHNICITY, AND GENDER STATUS HAD A STATISTICALLY SIGNIFICANT EFFECT ON SECURING PUBLIC CONTRACTING OPPORTUNITIES



# **PRIVATE SECTOR ANALYSIS**

NATIVE AMERICAN/ALASKANS AND WOMEN owned firms are LESS LIKELY THAN NON-MWBEs to submit bids

BLACK AMERICAN AND BI-MULTI-RACIAL owned firms are LESS LIKELY THAN NON-MWBEs to have served as subcontractors.

BLACK AMERICAN owned firms are MORE LIKELY THAN NON-MINORITY OR NON-WOMAN OWNED FIRMS to be new entrants to the State of Georgia marketplace.

BLACK AMERICAN owned firms are MORE LIKELY THAN NON-MWBES to face barriers in submitting bids and securing public contracts with GDOT as a result of Pre-Qualification Requirements, Performance Bond Requirements, Bid Bond Requirements, and Financing.

BLACK AMERICAN owned firms are MORE LIKELY THAN NON-MWBES OR WOMAN OWNED FIRMS to face financing barriers



# **ANECDOTAL FINDINGS**

•INFORMATIONAL MEETINGS
•FOCUS GROUPS
•PUBLIC HEARINGS
•ANECDOTAL INTERVIEWS
•EMAIL COMMENTS
•SURVEY OF BUSINESS OWNERS



# **ANECDOTAL FINDINGS**

#### ➤Certification Issues

• DBE Certification "Invasive", "Lengthy" and Non-Beneficial.

#### ≻Suppliers and Consultants are Left Out

- Services not geared to their needs
- >Expanding Outreach outside of Atlanta
  - Networking, DBE Program Specific-Training
- Business "Fronts" and Informal Business Networks ("Good Ole Boys)
- ≻Monitoring for GDOT Spending
  - Contracts w/o goals outside of Atlanta



# **ANECDOTAL FINDINGS cont.**

#### ➢Bonding

- Breaking up contracts to alleviate capacity. Most commonly heard complaint.
- ➢ Prequalification Concerns
  - Especially for Engineering
- ≻Lack of "Buy In" for Majority Firms and GDOT Staff
  - No Majority Firms Chose to Speak at Public Forums.
  - Outreach and DBE training to Majority Firms may be beneficial.
- DBE Overconcentration in Trucking
- ➢Widely recognized praise for GDOT in efforts for program success and praise for staff.



# **DBE GOAL-SETTING**

#### GSPC RECOMMENDED GOAL 17.86% RACE/GENDER-NEUTRAL RACE/GENDER-CONSCIOUS 5% 13%

# AFTER GDOT SPECIFIC ACTIVITY ADJUSTMENT 15% GOAL



#### **RECOMMENDATIONS**

CONTINUE FEDERAL DBE PROGRAM

EXTEND DBE PROGRAM TO STATE FUNDED PROJECTS (If Administered by GDOT)

INSTITUTE ROBUST NON-DISCRIMINATION PROGRAM AND SMALL BUSINESS PREFERENCE PROGRAM FOR STATE FUNDED CONTRACTS (If Administered by Local Governmental Authorities)



#### **RECOMMENDATIONS**

DBE-TO-DBE MENTOR-PROTÉGÉ PROGRAM & JOINT VENTURE CONTRACTS/DBE TEAMS

ADJUST PREQUALIFICATION REQUIREMENTS

**REVIEW CONTRACT SIZING** 

PERFORMANCE REVIEWS AND EVALUATIONS





ADDITIONAL BONDING ASSISTANCE

MANDATORY PRE-BID CONFERENCES

CONTINUED MONITORY OF WOMAN OWNED FIRMS

ADDRESS OVERCONCENTRATION OF DBE FIRMS IN HAULING



# FIND US ON THE WEB AT WWW.GSPCLAW.COM